

Revised Financial Calendar 2014

August 15, 2014

Company announcement No 14/2014 — 14 august 2014

Royal Unibrew A/S changes the release date for announcing the Interim Report for 1 January – 30 June 2014.

The Interim Report will be released today, Thursday, 14 August 2014 when the Board of Directors has approved the Interim Report.

As usual, the Interim Report will be presented via audiocast and conference call. The presentation will be held on Friday, 15 August 2014 at 09:00 am (CET). Further information will appear from www.royalunibrew.com under "Investor".

It appears from the company announcement no 02/2014 of 11 March 2014 that the release of the Interim Report 2014 was planned for 29 August 2014.

Below is Royal Unibrew A/S' revised financial calendar for the remainder of 2014.

14 August 2014 Interim Report for 1 January — 30 June 2014
27 November 2014 Interim Report for 1 January - 30 September 2014

Please direct any queries to me at tel. +45 56 77 15 05.

Yours sincerely

Royal Unibrew A/S

Lars Jensen

CFO